

CITY OF SANFORD

# Popular Annual Financial Report

FOR FISCAL YEAR  
ENDING JUNE 30,

# 2022

**SANFORD**  
NORTH CAROLINA



*Well Centered.  
Worldwide Access.*

## Providing transparency about the City of Sanford's financial operations.

The Popular Annual Financial Report provides residents and other interested parties with an overview of the City of Sanford's financial results. This report is prepared to increase awareness and provide transparency about the City's financial operations.

The financial information provided here is obtained from the audited financial statements in the City's Annual Comprehensive Financial Report (ACFR) for Fiscal Year 2021-22. The ACFR is audited by Joyce and Company, CPA and has received an unmodified or "clean" opinion.

The Popular Annual Financial Report is not an audited document, and it does not include details by fund or component unit, nor does it include the other disclosures required by generally accepted accounting principles (GAAP).

This report is designed to provide a summary of the City's overall financial condition in a user-friendly format and to serve as a supplement to the ACFR – not as a replacement.

To view the ACFR, visit our website at [www.sanfordnc.net/acfr](http://www.sanfordnc.net/acfr). To access all City of Sanford financial reports, visit [www.sanfordnc.net](http://www.sanfordnc.net) and search "finance."

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## OUTREACH

See how the City of Sanford works in local neighborhoods to improve housing stock.

*Pages 10-11*

# MANAGER'S MESSAGE



**Hal Hegwer**  
*City Manager*

**OUR CITY** remains in a period of growth, thanks in large part to Sanford City Council's vision for a modern, progressive city.

The City of Sanford's budget reflects the five main goals Council has prioritized: economic prosperity for all,

preserving and creating affordable housing, a vibrant downtown, planning and infrastructure for growth, and engagement.

Fiscal Year 2021-2022 continued to bring challenges due to the coronavirus pandemic's impact on our community, state, and country.

However, the City as a whole has improved financially from the previous year, including:

- Property tax revenues increased due

to an increase in the tax rate and growth in valuations.

- Commercial and residential development continues to grow.
- Sales tax revenue continues to grow.

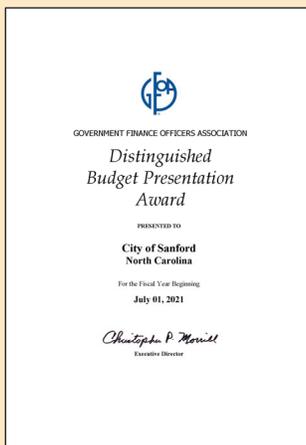
Our City continues to move forward while focusing on Council's goals and maintaining fiscal and financial stability.

This report highlights some of the ways Council's vision has taken shape, from investing in our community to engaging residents in local government.

The City of Sanford takes great pride in what we've accomplished, despite the global public health crisis and the uncertainties it brought.

We hope this report gives you a better understanding of how each decision aligned with one overarching goal: to improve the lives of all residents.

## BUDGET & FINANCE AWARDS



**THE CITY OF SANFORD'S** Annual Comprehensive Financial Report (ACFR) has won the Government Finance Officers Association of the United States and Canada (GFOA) award for 41 consecutive years. For the last 36 consecutive years, the City has received the GFOA award for Distinguished Budget Presentation.

To earn these awards, the City must produce an easily readable and efficiently organized budget and ACFR whose contents conform to program standards. Such reports must satisfy both generally accepted accounting principles and accepted legal requirements.

The Popular Annual Financial Report has received the award for Outstanding Achievement for 7 consecutive years.



Members of the former Sanford/Lee County Youth Council donated more than 900 books to W.B. Wicker Elementary School and Warren Williams Elementary School.

- ◆ **THE CITY OF SANFORD PUBLIC WORKS DEPARTMENT** was nominated by Downtown Sanford, Inc. as a Main Street Champion and recognized by the N.C. Department of Commerce.
- ◆ Chief Wayne Barber of the Sanford Fire Department was named a Hometown Hero by the N.C. Automobile Dealers Association for his nearly 50 years of service at the Sanford Fire Department, which began on February 14, 1975.
- ◆ The American Council of Engineering Companies of North Carolina recognized the City of Sanford with two Engineering Excellence Awards for economic developments that enabled the region to attract new industry and better compete for projects across the state and nation.
- ◆ Named a Tree City USA by the Arbor Day Foundation for the 10th consecutive year.

## *Principal Employers*

*(in order of ranking)*

Caterpillar  
Lee County Schools  
Pentair  
Pilgrims Pride  
Central Carolina Community College  
County of Lee  
Bear Creek Arsenal  
Tyson Mexican Original  
Kelly Services, Inc.  
Frontier Yarns, Inc.

## *Principal Property Taxpayers*

*(in order of ranking)*

Coty, Inc.  
Frontier Spinning Mills  
Simpson & Simpson  
Magneti Marelli USA, Inc.  
Moen, Inc.  
Central Carolina Hospital/AMISUB  
Tyson  
South Park Village, LLC  
Pentair  
Ryder Downs, LLC

## MUNICIPAL TAX

**THE CITY OF SANFORD'S** tax rate for FY 2021-22 increased to \$0.62 per \$100 assessed valuation.

This 2-cent tax increase was budgeted to offset costs associated with construction of a new fire station, including the property purchase and design expenses. Furthermore, increase can generate sufficient revenue to support the anticipated debt associated with this project.

The annual sanitation fee of \$310 per household and the \$30 motor vehicle fee remain in place.

# OUR CITY



## GREEN SPACES

The City of Sanford owns and maintains nine green spaces within the city limits. Of those, there are:

- 8 parks
- 1 greenway

The City held several public input sessions for new greenways and park amenities in FY 2021-22.

**INCORPORATED IN 1874**, Sanford has seen steady growth. In the late 1950s, the city's population was approximately 10,000. The city's current population is approximately 30,000 residents and growing.

Centered in the heart of North Carolina, Sanford offers residents and visitors a unique blend of small town charm and big city amenities. Our city boasts an active, energized downtown complemented by lush natural resources and a thriving community.

Whether relaxing, playing, or working, Sanford offers a high quality, well centered way of life.



**CITY LIMITS**  
29.1 sq mi



**MEDIAN HOME VALUE**  
\$144,900



**MEDIAN AGE**  
34



**POPULATION**  
30,678



**AVG INCOME**  
\$49,670



**UNEMPLOYMENT**  
4.3%

## CIVIC ENGAGEMENT

**THE CITY OF SANFORD'S** Equity Task Force Initiative spent several months identifying Sanford and Lee County's equity needs.

This collaborative process involved learning from knowledgeable people in community organizations, businesses, City and County departments, and educational institutions.

The task force worked with experts in health, education, leadership, public safety, and

community building to ensure they had a full grasp of the subject.

After studying the identified areas of need, the task force worked to create a vision for a more equitable community that included practical, applicable solutions.

Specifically, these solutions centered around housing and homeownership, wages and income, criminal justice and law enforcement,

# SIGNIFICANT EVENTS

**THE CITY OF SANFORD** was awarded \$9,588,012 in Coronavirus State and Local Fiscal Recovery (CSLFR) funds from the American Rescue Plan Act of 2021. One option for allocating the funds is the Premium Pay Category, which allows local governments to make a premium payment of up to \$13 per hour for each eligible employee for work performed during the pandemic.

With the first installment of these CSLFR funds, Sanford City Council chose to pay a \$1,000 bonus to employees who provided essential work between May 18, 2020 and May 17, 2021. Premium payments totaled \$494,682.



The North Carolina General Assembly allocated \$34,000,000 in its FY 2021-2022 budget for Sanford's water and wastewater infrastructure projects. The budget also earmarked \$10,000 for the City of Sanford's public arts program, \$500,000 for use at the Sanford Depot, \$100,000 for a homeless shelter to be managed by Outreach Mission, and funds for use at the Raleigh Executive Jetport.



The City of Sanford's parks department focused on improvements to Depot Park. The water line



system for the park's fountain was upgraded to allow it to run year-round, a large LED screen was installed at the park's bandstand, the park was wired for a modern audio system, and the lighting was upgraded.



The City of Sanford's agreement with Chatham County and the Golden LEAF Foundation to treat wastewater for Triangle Innovation Point allowed the site to land Vietnamese electronic vehicle manufacturer VinFast, bringing at least \$4 billion in investment and more than 7,500 jobs to the region.

The company will occupy 2,000+ acres and produce both electric batteries and vehicles.

leadership and inclusion, health, education, communication, and community responsibility.

The task force presented their findings to the Sanford City Council and Lee County Board of Commissioners in November 2021.

View the report on our website at [www.sanfordnc.net/equity](http://www.sanfordnc.net/equity).



*Members of the Equity Task Force Initiative before their presentation at the November 9, 2021 meeting of the Sanford City Council.*

# COMMUNITY SUPPORT

**THE CITY OF SANFORD** created the “Sanford Cares” Community Assistance & Relief Emergency Support program in FY 2016-17 to allow utility customers to contribute toward an emergency relief fund to help struggling residents pay their water and sewer bills.



From July 1, 2021 through June 30, 2022, Sanford Cares collected \$828.47 in one-time contributions from customers. Additionally, the program collected \$7,909.41 from the customers who have opted to either round up their monthly bill or donate a fixed amount each month. Since inception, the program has raised \$38,508.76 for emergent utility needs.

Sanford Cares is administered by Johnston-Lee-Harnett Community Action, a private nonprofit agency. For FY 2021-22, the agency helped residents with \$2,967.26 in water and sewer bills. The total amount paid out since inception is \$17,521.36. To learn how to contribute or to request help, visit [www.sanfordnc.net/sanfordcares](http://www.sanfordnc.net/sanfordcares).

## COMMUNITY DEVELOPMENT

**THE SANFORD/LEE COUNTY** Planning Department adopted a new land use plan in 2018. Following the pandemic, the department began the process of revising the associated Unified Development Ordinance (UDO).

The UDO is the set of rules and regulations for residential and commercial development used by local governments to create the vision set forth by a land use plan. For Phase 1 of the UDO revision, staff focused on new residential development. The objectives were:

- ◆ Create a code for development that is focused on what the community desires rather than what is not allowed.
- ◆ Focus regulations on how residential development appropriately addresses the public realm.
- ◆ Promote a spectrum of affordable housing in both existing and future neighborhoods, with

an emphasis on providing missing middle-income housing.

- ◆ Identify opportunities to streamline the development review and approval process to the extent feasible.
- ◆ Create best practices for development regulations that are effective, practical, and defensible.

Staff held several public input sessions to educate developers and residents about proposed changes and to gather feedback from the community.

In Phase II, staff will address commercial development and multi-family housing.



**THE CITY OF SANFORD** invested \$227,620 in security upgrades for the Sanford Municipal Center and the Public Works Service Center.

Prior to the upgrades, visitors and employees used the same entrance for the Public Works Service Center. This meant that visitors had unlimited access to the public works compound, which includes multiple bays of equipment, the compost facility, the garage, and more. It was also often confusing for visitors to know where to park or how to locate customer service.

To resolve this issue, the City constructed a designated visitor entrance that has its own separate visitor parking lot. The entrance and lot are separate from the employee entrance, which can now only be accessed with a fob. The visitor entrance is also equipped with modern safety features.

All door locks were upgraded to fobs. Fobs allow greater control and tracking of access. Also, when



employees move on from the organization, their fobs can be deactivated rather than worry about collecting keys.

The goal for these upgrades was to provide the highest possible level of security for employees while also streamlining access privileges.

## INNOVATION

**WITH THE CITY'S** tremendous growth showing no signs of slowing down, Sanford City Council undertook to create a strategic plan for leadership and policy making. Through this plan, Council can ensure their decisions remain reflective of their common goals.

Council members enlisted the help of planning experts at the Triangle J Council of Governments to guide discussions on short- and long-term goals as well as to identify the city's strengths and weaknesses.

Strengths included access to resources, central location, and community partnerships. Areas for

improvement included affordable housing and opposition to change by some in the community.

After much discussion, Council members identified five main goals:

- 1 Economic Prosperity for All
- 2 Preserving & Creating Affordable Housing
- 3 Vibrant Downtown
- 4 Planning & Infrastructure for Growth
- 5 Engagement

The official Strategic Framework for the City of Sanford was approved in May 2022. View it at [www.sanfordnc.net/government](http://www.sanfordnc.net/government).

# OUTREACH

**THE SANFORD BLOCK PARTY** is an annual event that targets a Sanford neighborhood for a day of beautification that includes light carpentry, painting, and landscaping.

The event brings together elected officials, municipal staff, churches, civic clubs, youth organizations, the community, and neighbors for a day of fellowship that helps the greater good.

The Sanford Block Party started as a way to beautify Sanford's main corridors. Over the years, it has become a tool for connecting with the community and sprucing up older neighborhoods.

## *Ten years of neighborhood outreach*

The Sanford Block Party celebrated its 10th anniversary in 2022. It has been held in these neighborhoods:

- ▶ Charlotte Avenue (2011)
- ▶ McIver Street (2012)
- ▶ Maple Avenue (2013)
- ▶ Hawkins Avenue (2014)
- ▶ N. Steele Street (2015)
- ▶ Woodland Avenue (2016)
- ▶ McIntosh Street (2017)
- ▶ the W.B. Wicker School area (2018)
- ▶ the Temple Ballpark area (2019)
- ▶ East Sanford (2022)

## *Working together to make a difference*

The event began in 2011 when former Mayor Cornelia Olive sought a way to give visitors a better first impression of Sanford. Volunteers have kept the event going ever since.

The City manages event and volunteer coordination, resident outreach, street closures, landscaping materials, public safety during the event, and debris collection after the event.

Volunteers and residents are treated to breakfast, lunch, and great entertainment as they work together to make a difference.





**2011**



**2012**



**2013**



**2016**



**2015**



**2014**



**2017**



**2019**



**2022**



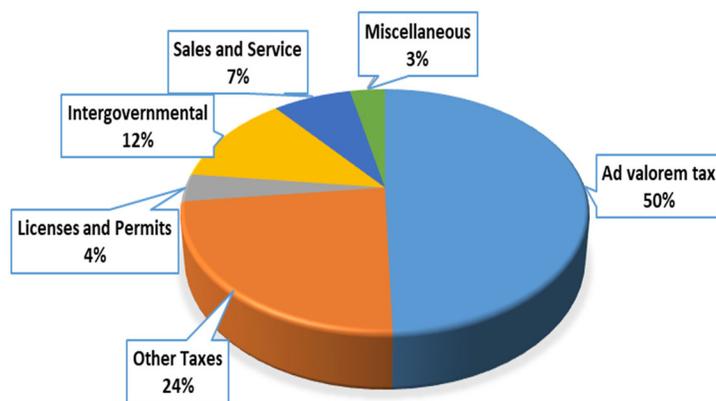
**2018**

# GENERAL FUND

**THE GENERAL FUND** is the largest fund of the City of Sanford. All revenues, expenditures, and capital additions, except those required to be accounted for in other funds, are accounted for in the General Fund. Most of the governmental services and functions are provided through the General Fund, including general government, public safety, streets, and sanitation. These services and functions are financed primarily by property taxes, other taxes, and intergovernmental revenues.

Revenues	2022	2021	2020	2019	2018
Ad valorem tax	\$18,769,491	\$17,635,742	\$17,089,953	\$16,253,181	\$15,485,911
Other Taxes	8,966,725	7,906,193	6,800,515	6,254,472	5,431,167
Licenses and Permits	1,399,181	1,005,314	1,256,186	598,721	682,409
Intergovernmental	4,686,274	4,950,866	4,972,577	4,943,754	4,616,542
Sales and Service	2,829,948	2,793,856	2,390,734	1,994,985	1,986,415
Miscellaneous	1,391,977	1,082,797	1,144,717	1,343,618	1,177,452
<b>Total Revenues</b>	<b>\$38,043,596</b>	<b>\$35,374,768</b>	<b>\$33,654,682</b>	<b>\$31,388,731</b>	<b>\$29,379,896</b>

## Where The Money Comes From



Taxes comprise the vast majority of the General Fund revenues at 71% of the total.

Property taxes are the largest funding source at 50% of total City revenues. Other taxes are second at 24% of total City revenues.

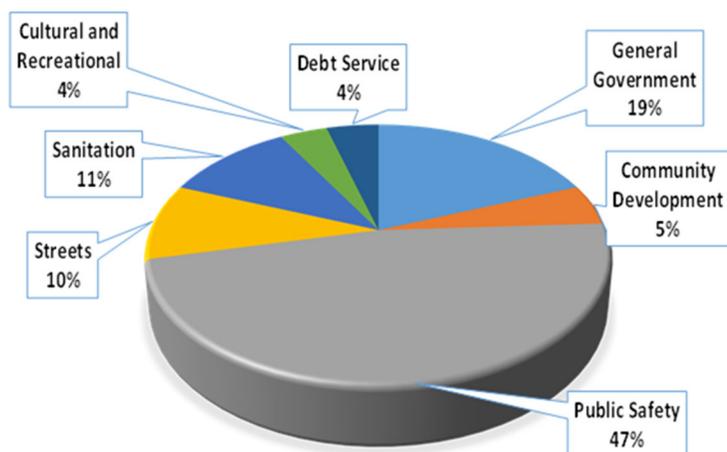
Intergovernmental funding source consists of items such as utility franchise tax, Powell Bill, 911 surcharge reimbursement, and revenue from other local governments and reflects 12% of total City revenues.

## Revenue Trend Variances

- ◆ **Licenses and permits** revenue increased by 39% compared to prior year due to an increase in large commercial projects and single family residential construction.
- ◆ **Other taxes** revenue reflects a 13.4% increase in locally levied retail sales tax, which is collected and distributed by the state and varies from year to year.
- ◆ **Ad valorem tax** revenue reflects a 6.4% increase compared to prior year due to tax rate increase and growth.
- ◆ **Miscellaneous** revenue increased by 17% compared to prior year mainly due to an increase in investment income.
- ◆ **Sales and service** revenue increased by 1.3% compared to prior year due to an increase in the annual sanitation fee.

Expenditures	2022	2021	2020	2019	2018
General Government	\$6,334,408	\$5,404,318	\$5,234,528	\$4,950,487	\$4,934,643
Community Development	1,709,143	1,751,777	1,655,620	1,642,834	1,445,911
Public Safety	15,739,236	15,416,684	14,821,699	15,025,201	14,583,556
Streets	3,175,057	2,247,317	3,223,065	2,112,906	3,556,406
Sanitation	3,572,696	3,196,592	2,784,800	2,770,664	2,545,634
Cultural and Recreational	1,321,477	1,554,949	1,091,394	751,910	690,827
Debt Service	1,449,112	1,377,951	1,446,491	1,383,178	1,061,238
<b>Total Expenditures</b>	<b>\$33,301,129</b>	<b>\$30,949,588</b>	<b>\$30,257,957</b>	<b>\$28,637,180</b>	<b>\$28,349,681</b>

### Where The Money Goes



Public Safety accounts for 47% of General Fund expenditures and consists of Police, Fire, and Building Inspections.

At 19%, the General Government function includes Governing Body, Administration, Human Resources, Finance, Information Technology, Legal, Public Buildings, Fleet Maintenance, and Horticulture.

Street category includes Street Maintenance and Street Capital Improvements. Community Development includes Code Enforcement and Downtown/Historic Preservation.



The City spent \$236,756 to purchase 4.67 acres on Colon Road for Sanford's fourth municipal fire station.

### Expenditure Trend Variances

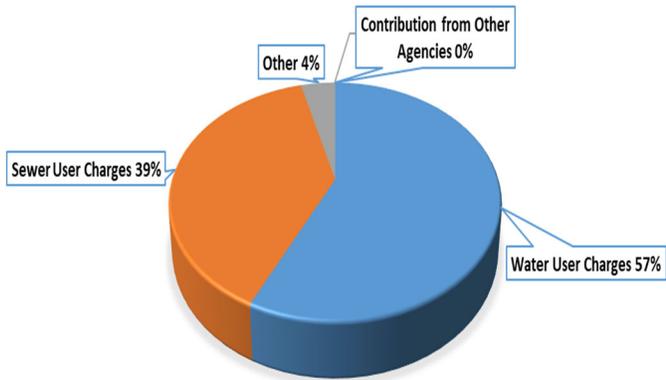
- ◆ **Street** category increased by 41% compared to prior year. This significant increase is due to timing of projects such as street resurfacing.
- ◆ **General Government** increased by 17% compared to prior year. The increase is due to renovations to public buildings and premium pay.
- ◆ **Sanitation** reflects an increase of 12%, mainly due to the purchase of capital and contractual services.
- ◆ **Debt Service** reflects an increase of 5% due to installment purchases for public building renovations.

# UTILITY FUND

**THE CITY OF SANFORD** uses the Utility Fund to account for the City’s water and sewer system operations. This fund operates in a manner similar to private business enterprises. The costs (including depreciation) of providing water and sewer services to its customers on a continuing basis are financed primarily through user charges.

Revenues	2022	2021	2020	2019	2018
Water User Charges	\$13,613,641	\$12,053,113	\$11,379,475	\$11,037,854	\$11,187,764
Sewer User Charges	9,250,717	8,648,769	8,375,887	9,251,851	9,644,991
Other	953,344	1,341,526	778,745	722,649	667,840
Contribution from Other Agencies	0	20,268	316,022	338,932	6,888
<b>Total Revenues</b>	<b>\$23,817,702</b>	<b>\$22,063,676</b>	<b>\$20,850,129</b>	<b>\$21,351,286</b>	<b>\$21,507,483</b>

## Where The Money Comes From

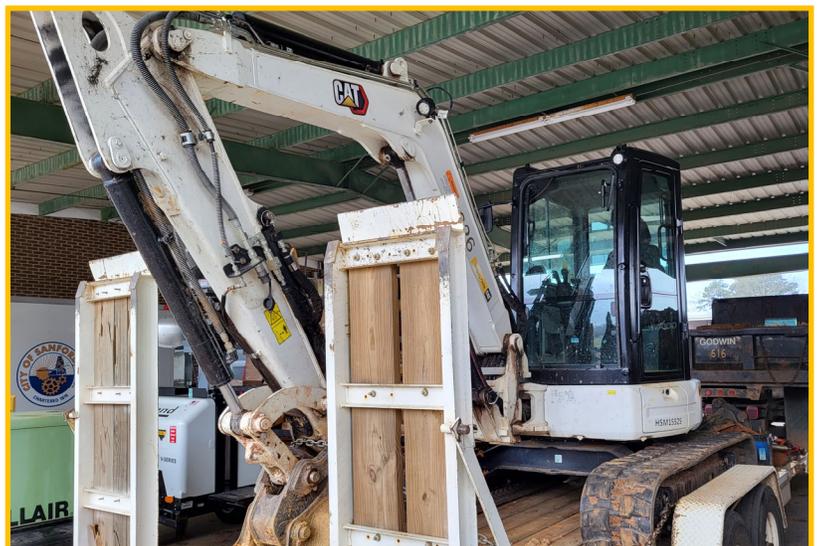


User charges comprise the vast majority of Utility Fund revenues at 96%. Other funding sources are items such as monitoring fees, connection and tap fees, investment income, and charges to other funds.

Contribution from other agencies includes Federal Emergency Management Agency and Coronavirus Aid, Relief, and Economic Security Act funds in prior year.

## Revenue Trend Variances

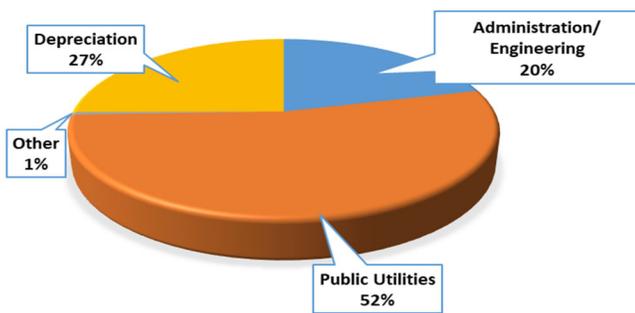
- ◆ **Water and sewer user charges** increased by a combined 10.5% compared to the prior year. This increase is due to a 12% rate increase for water customers and a 6% rate increase for sewer customers.
- ◆ **Other** revenue reflects a 29% decrease compared to prior year and is the result of assessments in prior year.



*The City allocated \$98,000 in FY 2021-22 to purchase an excavator for utility work.*

Expenses	2022	2021	2020	2019	2018
Administration/Engineering	\$4,757,133	\$4,961,528	\$ 4,288,998	\$ 3,779,901	\$ 3,972,601
Public Utilities	12,321,372	12,670,235	12,461,284	11,623,356	9,662,569
Other	141,765	118,595	120,418	137,864	100,609
Depreciation	6,450,977	5,942,707	5,497,921	5,582,302	5,624,842
<b>Total Expenses</b>	<b>\$23,671,247</b>	<b>\$23,693,065</b>	<b>\$22,368,621</b>	<b>\$21,123,423</b>	<b>\$19,360,621</b>

## Where The Money Goes



Public utilities represent 52% of the total Utility Fund expenses.

This money is used to maintain the water and sewer lines, as well as operate the water filtration and water reclamation facilities.

Depreciation accounts for 27% of Utility Fund expenses.



*The City spent \$200,000 in FY 2021-22 on water and sewer line rehabilitation.*

## Expense Trend Variances

- ◆ **Administration/Engineering** decreased by 4% mainly due to decreases in capital and other post employment benefits.
- ◆ **Public Utilities** reflect a 3% decrease from prior year. This decrease is mainly due to major infrastructure repairs throughout our water and sewer system in the prior year.
- ◆ **Other expenses** show a 20% increase due to purchases for inventory.



# FUND BALANCE

**FUND BALANCE** is similar to a savings plan in that it represents monies which remain unspent after all budgeted expenditures have been made.

The City of Sanford strives to only use fund balance to cover capital items and other one-time use items. The City works to keep at least 30% of the closing fiscal year's General Fund operating budget as reserves.

The General Fund is the City's chief operating fund. At the end of the current fiscal year, the fund balance available in the General Fund was \$16,283,077.

The City currently has an available fund balance

of 48.9% of General Fund expenditures, while total fund balance represents 86.2% of the same amount.

The City maintains an AA bond rating from Fitch and was upgraded to an AA bond rating from Moody's for its general obligation bonds, which include Streetscape, Sidewalk, and Parks & Recreation bonds.

The City maintains an Aa3 bond rating from Moody's and an AA- from Fitch for its revenue bonds for water and sewer infrastructure improvements.

Maintaining a good bond rating typically yields a lower interest rate.

General Fund	2022	2021	2020	2019	2018
Beginning General Fund Balance	\$24,179,172	\$18,414,444	\$17,290,537	\$14,406,606	\$10,425,457
Adjustment to Beginning Fund Balance	0	0	0	0	0
Revenues	38,043,596	35,374,768	33,654,682	31,388,731	29,379,896
Expenditures	(33,301,129)	(30,949,588)	(30,257,597)	(28,637,180)	(28,992,947)
Issuance of Debt	0	1,165,909	0	0	1,000,000
Insurance Recovery	112,427	47,117	52,651	89,637	12,822
Sale of Property	246,360	218,891	32,761	165,017	361,833
Transfers In	356,139	171,821	0	2,096,000	2,581,236
Transfers out	(930,569)	(264,190)	(2,358,590)	(2,218,274)	(361,691)
Net Change in Fund Balance	4,526,824	5,764,728	1,123,907	2,883,931	3,981,149
<b>Ending General Fund Balance</b>	<b>\$28,705,996</b>	<b>\$24,179,172</b>	<b>\$18,414,444</b>	<b>\$17,290,537</b>	<b>\$14,406,606</b>



*The City's FY 2021-22 budget included the Public Arts Program.*

*One project was paying local artists to paint pianos that were then placed on the street for the public to play.*

*The program also featured performance art for the first time by hosting a concert of regional music at Temple Theatre.*



**NORTH CAROLINA GENERAL STATUTES** allow cities to go into debt for large capital projects, such as streetscape improvements, infrastructure updates, and heavy equipment purchases.

However, the statutes limit how much debt a city can incur. The limit is 8% of the total assessed value of taxable property located within that government’s boundaries. This is called a legal debt margin.

As of June 30, 2022, the City of Sanford had total bonded debt of \$42,520,000 which is only 20% of our legal debt margin.

Of our total debt, \$35,470,000 is backed by revenue from water and sewer user charges. Another \$7,050,000 is in general obligation bonds that were approved through voter referendum and are supported by annual property taxes. Remaining debt includes revolving state fund loans and installment purchase agreements.

The legal debt margin for the City of Sanford is \$217,419,682.

## BUDGET PROCESS

**THE CITY OF SANFORD** operates under an annual budget ordinance adopted in accordance with the provisions of the Local Government Budget and Fiscal Control Act.

The budget ordinance is the legal basis of the budgetary accounting system and the standard by which proposed expenditures are measured. The balanced budget ordinance must be adopted prior to the beginning of the fiscal year.

The ordinance is subject to public inspection and a public hearing prior to adoption. The budget is considered balanced when estimated net revenue equals appropriations.

Sanford City Council has the authority to amend the annual operating budget through legislative action. All budget amendments must be reported in a public Council meeting and made a matter of record.

The proposed budget ordinance is posted on our website at [www.sanfordnc.net/budget](http://www.sanfordnc.net/budget). The document is updated with the final ordinance upon its adoption.

379  
EMPLOYEES

11  
DEPARTMENTS

\$56.9M  
EXPENDITURES

1  
BUDGET

# GOVERNING BODY

**THE CITY OF SANFORD'S** policy-making and legislative authority are vested in a council-manager form of government. The Governing Body consists of the mayor and Sanford City Council.

There are seven council members. Five are elected from individual wards and two are elected at-large. The mayor is elected for a four-year term of office and the council members are elected for staggered terms of four years. There are no term limits for council members or the mayor.

The council is responsible for establishing general policies for the City; appointing the

City Manager, City Clerk, and members of various boards and commissions; enacting ordinances, resolutions and orders; reviewing the annual budget; and authorizing contracts on the City's behalf.

Working hand in hand with the city manager, the council plays a key role in the budget process and the financial well being of the City of Sanford.

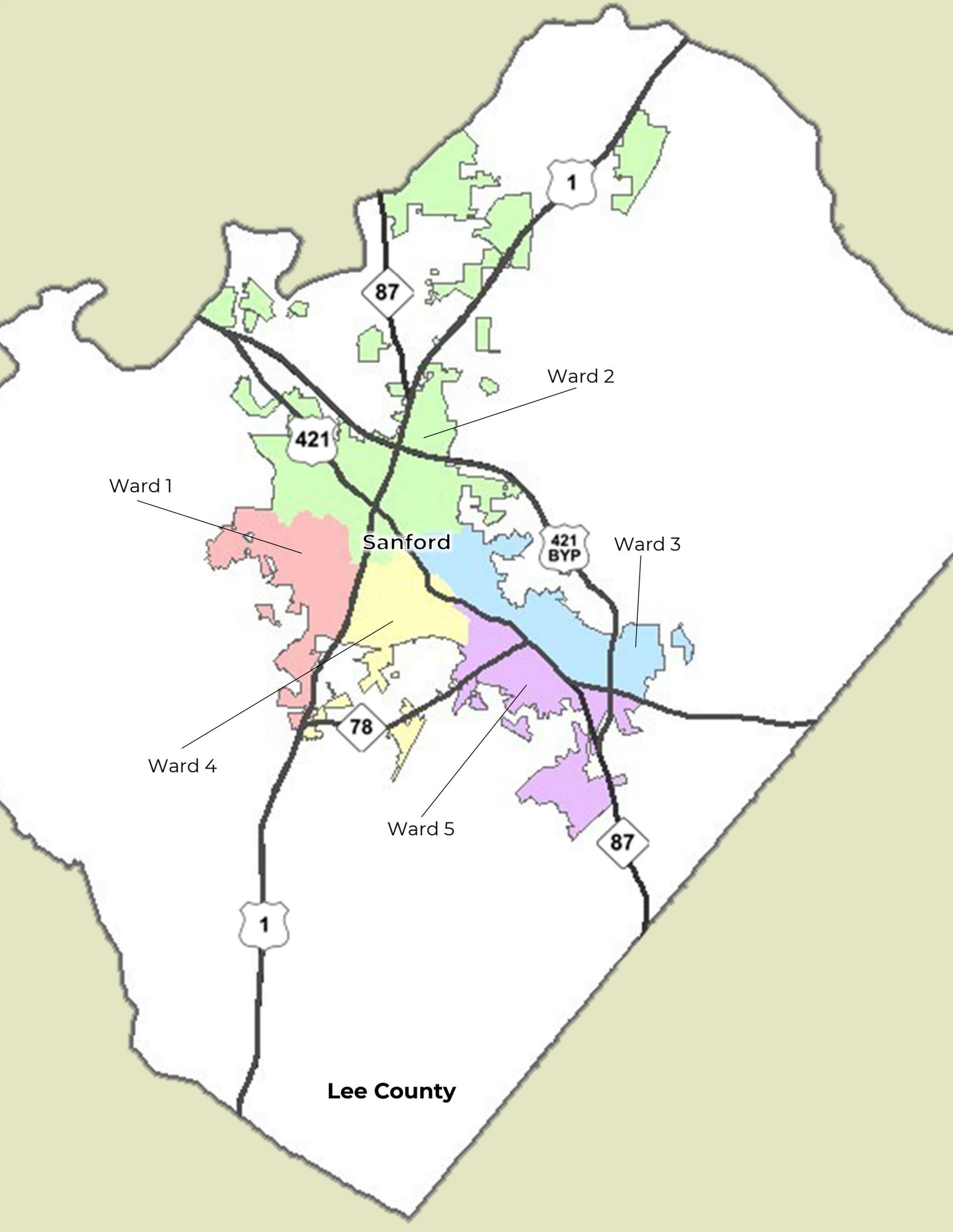
The City Council holds regular meetings on the first and third Tuesday of each month. They hold workshops on the second Tuesday or as needed. Meetings are open to the public.



Back row left to right: Byron Buckels, Council Member and Mayor Pro Tem; Sam Gaskins, Council Member; Norman Chas Post III, Council Member; and Jimmy Haire, Council Member. Front row left to right: Rebecca Wyhof Salmon, Council Member; T. Chet Mann, Mayor; James Williams, Council Member; and Charles Taylor, Council Member.

If you have any questions about this report, or need additional financial information, please contact the Finance Department of the City of Sanford by email at [carol.chapman@sanfordnc.net](mailto:carol.chapman@sanfordnc.net), by phone at 919-777-1141, or by mail at City of Sanford, Finance Department, PO Box 3729, Sanford, NC 27331-3729.





**Lee County**

**Sanford**

Ward 1

Ward 2

Ward 3

Ward 4

Ward 5

421

87

1

421  
BYP

78

87

1



## **PUBLIC ART P. 16**

The City of Sanford's Public Art Program held its first concert, which featured traditional music of our region and included students from W.B. Wicker Elementary School.

